PRESS RELEASE

First half 2026 results

September 9, 2026 - 6.00 PM CEST

Sales: €1,001m (+1.4% vs H1 2025)

EBITDA: €60m (6% of sales vs 4.9% in H1 2025)

Operating cash flow: €54m

In the first half of 2026, the Group operated in an environment of persistent uncertainty, exacerbated by geopolitical tensions notably in the Middle East.

In this environment, the Group managed to maintain its operational performance.

The JACQUET and STAPPERT divisions, specialized in stainless steels distribution, performed fairly well in their respective markets.
Volumes distributed by JACQUET were +10.1% higher than those of H1 2025, benefiting notably from the strength of the division in North America, supported by its investment policy.
For its part, STAPPERT recorded a +4.7% increase in volumes over the same period.

The IMS group division, specialized in engineering steels distribution, continued to be affected by challenging conditions in the German market, in an otherwise slightly better oriented European context. Accordingly, volumes distributed by IMS group were down -4.4% compared to H1 2025.

The Group's **sales** totaled €1 billion for the first half of the year, up +1.4% from the previous year, and the gross margin represented 25.1% of sales, compared to 23.6% in H1 2025.

EBITDA amounted to €60 million, representing 6% of sales compared to 4.9% in H1 2025, and **Net income (Group share)** came to €22 million.

At the end of June 2026, the Group generated €54 million in operating **cash flow**, with **shareholders' equity** of €677 million and a net debt-to-equity ratio (**gearing**) of 21% (stable compared to 2025 year-end).

In the first half of 2026, capital expenditure amounted to €30 million, mainly related to two real estate acquisitions in Spain, in Zaragoza and Valencia, operated by the IMS group division, and the construction of a distribution center in Chengdu (China) that will enable JACQUET to triple its distribution capacity in that province over the medium term.

In May 2026, with the **acquisition** of the Spanish company SABATER Fundimol (sales: €11 million), the IMS group division strengthened its aluminum business, which now accounts for approximately 10% of its activity.

Finally, the Group has just finalized the **acquisition** of the American company Energy Steel Products, specialized in the distribution of stainless steel long products (sales: €25 million). This company, which operates out of Houston and Chicago, strengthens the JACQUET division's distribution network in North America, which now accounts for approximately 38% of the division's activity.

Market conditions in the coming quarters are expected to remain similar to those observed since the beginning of the year. In this context of reduced visibility, the Group will focus on tight management of its financial balances while pursuing its investment and development policy.

H1 2026 results

On September 9, 2026, the Board of Directors, chaired by Éric Jacquet, approved the consolidated financial statements for the six months ended June 30, 2026, on which the Statutory Auditors had conducted a limited review.

€m	Q2 2026	Q2 2025	H1 2026	H1 2025
Sales	**499**	**476**	**1,001**	**987**
Change 2026 vs 2025	+4.8%		+1.4%	
Price effect	+2.1%		-0.3%	
Volume effect	+2.3%		+1.5%	
Scope effect	+0.4%		+0.2%	
Gross margin	**127**	**113**	**251**	**232**
% of sales	*25.5%*	*23.7%*	*25.1%*	*23.6%*
EBITDA *	**31**	**24**	**60**	**48**
% of sales	*6.3%*	*5.0%*	*6.0%*	*4.9%*
Adjusted operating income *	**21**	**14**	**40**	**29**
% of sales	*4.2%*	*3.0%*	*4.0%*	*2.9%*
Operating income	**24**	**15**	**44**	**29**
Net income (Group share)	**14**	**4**	**22**	**6**

* Adjusted for non-recurring items

Consolidated sales amounted to €1,001 million, up +1.4% compared to H1 2025, including the following effects:

- volumes sold: +1.5% (Q1 +0.8%; Q2 +2.3%);
- prices: -0.3% (Q1 -2.4%; Q2 +2.1% and +3.2% vs Q1 2026);
- scope: +0.2% (Q2 +0.4%) with the acquisition of SABATER Fundimol in May 2026.

Gross margin amounted to €251 million representing 25.1% of sales (Q1 24.7%; Q2 25.5%), compared to €232 million in H1 2025 (23.6% of sales).

Current operating expenses* amounted to €191 million, up +3.8% compared to those of H1 2025.

Measures aiming to adapt the structure of the IMS group division generated savings of around €3.4 million in H1 2026, after €4 million already realized in 2025. Overall, these measures will generate annual savings of around €10 million (of which full impacts are expected in 2028).

* excluding depreciation and amortization €(21)m and provisions €1m

EBITDA amounted to €60 million and represented 6% of sales compared to €48 million in H1 2025 (4.9% of sales).

Adjusted operating income amounted to €40 million (4% of sales).

Net income (Group Share) amounted to €22 million, compared to €6 million in H1 2025.

Financial position as of June 30, 2026

In H1 2026, the Group generated positive **operating cash-flow** of €54 million.

Operating working capital amounted to €565 million (30.3% of sales), compared to €537 million at 2025 year-end (29.2% of sales), with inventories up by €21 million over the period (€590 million at the end of June 2026 compared to €569 million at 2025 year-end).

After the financing of capital expenditure, net debt stood at €143 million with shareholders' equity of €677 million, resulting in a net debt to equity ratio (gearing) of 21%, stable compared to 2025 year-end.

As of June 30, 2026, **cash** amounted to €179 million while lines of credit totaled €727 million (of which €405 million are unused).

H1 2026 earnings by division

JACQUET METALS markets its products through a portfolio of three divisions, each of which targets specific customers and markets:

Stainless steel quarto plates



Stainless steel long products



Engineering metals



€m	Q2 2026			H1 2026		
	JACQUET Stainless steel quarto plates	**STAPPERT** Stainless steel long products	**IMS group** Engineering metals	**JACQUET** Stainless steel quarto plates	**STAPPERT** Stainless steel long products	**IMS group** Engineering metals
Sales	**131**	**137**	**235**	**255**	**277**	**476**
Change 2026 vs 2025	17.3%	+5.6%	-1.7%	+9.5%	+1.6%	-2.6%
Price effect	+5.1%	-1.7%	+2.7%	-0.6%	-3.1%	+1.5%
Volume effect	+12.2%	+7.3%	-5.2%	+10.1%	+4.7%	-4.4%
Scope effect	n.a.	n.a.	+0.8%	n.a.	n.a.	+0.4%
EBITDA [1] [2]	**11**	**7**	**6**	**22**	**14**	**11**
% of sales	*8.6%*	*4.9%*	*2.6%*	*8.5%*	*5.1%*	*2.3%*
Adjusted operating income [2]	**9**	**6**	**4**	**18**	**13**	**8**
% of sales	*7.1%*	*4.7%*	*1.6%*	*7.0%*	*4.8%*	*1.7%*

1 Excluding IFRS 16 impacts. As of June 30, 2026, non-division operations (mainly holding companies and real-estate companies) and the application of *IFRS 16 - Leases* contributed €3 million and €10 million to EBITDA respectively.
2 Adjusted for non-recurring items.
n.a.: Not applicable.

JACQUET

The division specializes in the distribution of **stainless steel quarto plates**. It generates **59% of its sales in Europe and 35% in North America**.

Sales amounted to €255 million, up +9.5% from €233 million in H1 2025:

- volumes sold: +10.1% (Q1 +8.2%; Q2 +12.2%);
- prices: -0.6% (Q1 -5.8%; Q2 +5.1% and +4.0% vs Q1 2026).

Gross margin amounted to €79 million, representing 31.1% of sales, compared to €65 million in H1 2025 (28.0% of sales).

EBITDA amounted to €22 million, representing 8.5% of sales, compared to €12 million in H1 2025 (5.0% of sales).

Finally, the Group has just finalized the acquisition of the American company Energy Steel Products, specialized in the distribution of stainless steel long products (sales: €25 million).
This company, which operates out of Houston and Chicago, strengthens the JACQUET division's distribution network in North America.
With this acquisition, this region now accounts for approximately 38% of the division's activity.

€m	Q2 2026	Q2 2025	H1 2026	H1 2025
Sales	**130.7**	**111.4**	**255.3**	**233.1**
Change 2026 vs 2025	+17.3%		+9.5%	
Price effect	+5.1%		-0.6%	
Volume effect	+12.2%		+10.1%	
Gross margin	**40.9**	**32.0**	**79.3**	**65.3**
% of sales	*31.3%*	*28.7%*	**31.1%**	**28.0%**
EBITDA	**11.2**	**5.3**	**21.8**	**11.7**
% of sales	*8.6%*	*4.7%*	*8.5%*	**5.0%**
Adjusted operating income	**9.3**	**3.3**	**17.9**	**7.7**
% of sales	*7.1%*	*3.0%*	*7.0%*	**3.3%**

STAPPERT

The division specializes in the distribution of **stainless steel long products** mainly in Europe. It generates **41% of its sales in Germany, the largest European market**.

Sales amounted to €277 million, up +1.6% from €273 million in H1 2025:

- volumes sold: +4.7% (Q1 +2.3%; Q2 +7.3%);
- prices: -3.1% (Q1 -4.3%; Q2 -1.7% and +2.5% vs Q1 2026).

Gross margin amounted to €60 million, representing 21.5% of sales, compared to €58 million in H1 2025 (21.1% of sales).

EBITDA amounted to €14 million, representing 5.1% of sales, compared to €14 million in H1 2025 (5.1% of sales).

€m	Q2 2026	Q2 2025	H1 2026	H1 2025
Sales	**136.8**	**129.5**	**277.5**	**273.1**
Change 2026 vs 2025	+5.6%		+1.6%	
Price effect	-1.7%		-3.1%	
Volume effect	+7.3%		+4.7%	
Gross margin	**29.7**	**27.2**	**59.7**	**57.7**
% of sales	*21.7%*	21.0%	*21.5%*	21.1%
EBITDA	**6.7**	**5.4**	**14.1**	**13.9**
% of sales	*4.9%*	4.1%	*5.1%*	5.1%
Adjusted operating income	**6.4**	**5.6**	**13.4**	**13.5**
% of sales	*4.7%*	4.3%	*4.8%*	4.9%

IMS group

The division specializes in the distribution of **engineering metals**, mostly in the form of long products. It generates **35% of its sales in Germany, the largest European market**.

Sales amounted to €476 million, down -2.6% from €488 million in H1 2025:

- volumes sold: -4.4% (Q1 -3.7%; Q2 -5.2%);
- prices: +1.5% (Q1 +0.3%; Q2 +2.7% and +3.2% vs Q1 2026);
- scope: +0.4% (Q2 +0.8%) with the acquisition of SABATER Fundimol in May 2026.

Gross margin amounted to €112 million, representing 23.6% of sales, compared to €109 million in H1 2025 (22.4% of sales).

Measures aiming to adapt the structure of the IMS group division generated savings of around €3.4 million in H1 2026, after €4 million already realized in 2025. Overall, these measures will generate annual savings of around €10 million (of which full impacts are expected in 2028).

EBITDA amounted to €11 million, representing 2.3% of sales, compared to €9 million in H1 2025 (1.8% of sales).

In May 2026, with the acquisition of the Spanish company SABATER Fundimol (sales: €11 million), the IMS group division strengthened its aluminum business, which now accounts for approximately 10% of its activity.

€m	Q2 2026	Q2 2025	H1 2026	H1 2025
Sales	**234.8**	**238.8**	**476.0**	**488.4**
Change 2026 vs 2025	-1.7%		-2.6%	
Price effect	+2.7%		+1.5%	
Volume effect	-5.2%		-4.4%	
Scope effect	+0.8%		+0.4%	
Gross margin	**56.7**	**53.8**	**112.4**	**109.5**
% of sales	*24.1%*	22.5%	*23.6%*	22.4%
EBITDA	**6.1**	**4.9**	**11.1**	**8.9**
% of sales	*2.6%*	2.0%	*2.3%*	1.8%
Adjusted operating income	**3.8**	**3.4**	**8.3**	**6.4**
% of sales	*1.6%*	1.4%	*1.7%*	1.3%

Summary consolidated income statement

Results as of June 30, 2026 are compared to results available in the H1 2025 press release and in the 2025 Universal Registration Document filed with the Autorité des Marchés Financiers (AMF, French financial market regulator) on April 23, 2026 (filing No. D.26-0283).

€k	H1 2026	H1 2025
Sales	**1,000,969**	**986,683**
Gross margin	**251,374**	**232,448**
% of sales	*25.1%*	*23.6%*
Operating expenses	(191,108)	(184,103)
Net depreciation and amortization	(20,993)	(21,780)
Net provisions	994	2,345
Gains / losses on disposals of non-current assets	3,249	102
Other non-current income / (expenses)	-	-
Operating income	**43,576**	**29,012**
Financial result	(9,528)	(11,692)
Income before tax	**34,048**	**17,320**
Corporate income tax	(9,727)	(10,029)
Consolidated net income	**24,321**	**7,291**
Net income (Group share)	**22,452**	**6,403**
Earnings per share in circulation (€)	**1.07**	**0.30**
Operating income	**43,576**	**29,012**
Non-recurring items and gains / losses on disposals	(3,249)	(102)
Adjusted operating income	**40,327**	**28,910**
% of sales	*4.0%*	*2.9%*
Net depreciation and amortization	20,933	21,780
Net provisions	(994)	(2,345)
Non-recurring items	-	-
EBITDA	**60,266**	**48,345**
% of sales	*6.0%*	4.9%

Sales

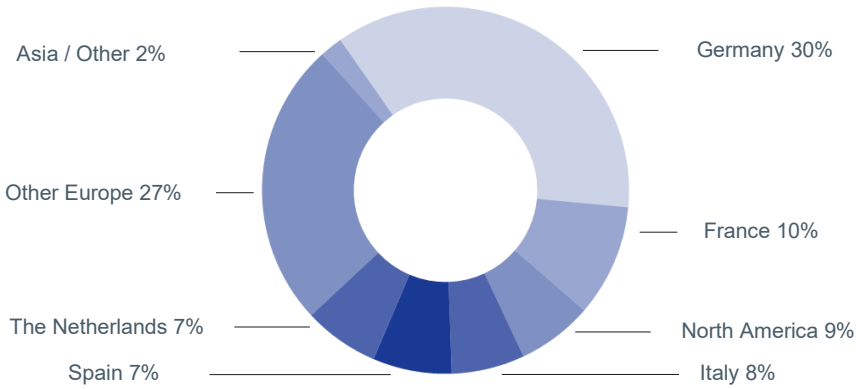
Consolidated sales amounted to €1,001 million, up +1.4% compared to H1 2025.

€m	Q2 2026	Q2 2025	H1 2026	H1 2025
Sales	**499**	**476**	**1,001**	**987**
Change 2026 vs 2025	**+4.8%**		**+1.4%**	
Price effect	+2.1%		-0.3%	
Volume effect	+2.3%		+1.5%	
Scope effect	+0.4%		+0.2%	

The various effects are calculated as follows:

- volume effect = (Vn - Vn-1) × Pn-1, where V = volumes and P = average sale price converted into euros at the average exchange rate;
- price effect = (Pn - Pn-1) × Vn;
- the exchange rate effect is included in the price effect. There was no significant impact as of June 30, 2026;
- change in consolidation (current year acquisitions and disposals):
  - acquisitions: change in consolidation corresponds to the contribution (volumes and sales) of the acquired entity since the acquisition date;
  - disposals: change in consolidation corresponds to the contribution (volumes and sales) made by the sold entity in the year preceding disposal from the date falling one year before the disposal date until the end of the previous year;
- change in consolidation (previous year acquisitions and disposals):
  - acquisitions: the impact of the change in consolidation scope corresponds to the contribution (volumes and sales) of the acquired entity in the current year from January, 1 until the anniversary of the acquisition;
  - disposals: the impact of the change in consolidation scope corresponds to the contribution (volumes and sales) of the sold entity from January, 1 the previous year until the date of disposal.

The breakdown of sales by region is as follows:



Gross margin

Gross margin amounted to €251 million representing 25.1% of sales, compared to €232 million in H1 2025 (23.6% of sales).

€m	Q2 2026	Q2 2025	H1 2026	H1 2025
Sales	**499**	**476**	**1,001**	**987**
Cost of goods sold	**(371)**	**(363)**	**(750)**	**(754)**
Incl. purchases consumed	(366)	(368)	(743)	(766)
Incl. inventory impairment	(6)	5	(7)	11
Gross margin	**127**	**113**	**251**	**232**
% of sales	*25.5%*	*23.7%*	*25.1%*	23.6%

Operating income

Current operating expenses* amounted to €191 million, up +3.8% compared to those of H1 2025.
Measures aiming to adapt the structure of the IMS group division generated savings of around €3.4 million in H1 2026. Overall, these measures will generate annual savings of around €10 million (of which full impacts are expected in 2028).

* excluding depreciation and amortization €(21)m and provisions €1m

Current operating expenses break down as follows:

- personnel expenses (€107 million);
- other expenses (€84 million), mainly composed of variable costs (transport, consumables, energy, maintenance, etc.) and of fixed costs for the remaining portion (fees, insurance, etc.).

EBITDA amounted to €60 million and represented 6% of sales compared to €48 million in H1 2025 (4.9% of sales); it is not adjusted for non-recurring items.

Net depreciation and amortization amounted to €21 million, including €9 million right-of-use amortization (application of *IFRS 16*).

Adjusted operating income amounted to €40 million (4 % of sales). The Operating income, after recognizing a €3.2 million gain on disposals of non-current assets primarily linked to the sale of a site in Germany, amounted to €44 million.

Financial result

Net financial expense amounted to €10 million, compared to €12 million in H1 2025.

As of June 30, 2026, the average gross debt rate (over 12 rolling months) was 4.3% (average gross debt: €335 million) compared to 4.6% in 2025 (average gross debt in 2025: €397 million).

€m	Q2 2026	Q2 2025	H1 2026	H1 2025
Net cost of debt	**(3.6)**	**(5.3)**	**(7.3)**	**(9.7)**
Other financial items	(1.1)	(0.5)	(2.2)	(2.0)
Net financial expense	**(4.8)**	**(5.8)**	**(9.5)**	**(11.7)**

Net income

Net income (Group share) amounted to €22.5 million, compared to €6.4 million in H1 2025.

In H1 2026, the average tax rate came to 28.6%.

€m	Q2 2026	Q2 2025	H1 2026	H1 2025
Income before tax	**19.3**	**8.7**	**34.0**	**17.3**
Corporate income tax	(4.8)	(4.3)	(9.7)	(10.0)
Income tax rate	25.1%	49.8%	28.6%	57.9%
Consolidated net income	**14.5**	**4.4**	**24.3**	**7.3**
Minority interests	(0.9)	(0.2)	(1.9)	(0.9)
Net income (Group share)	**13.6**	**4.1**	**22.5**	**6.4**
% of sales	*2.7%*	*0.9%*	*2.2%*	*0.6%*

Post balance sheet events

None.

Summary consolidated financial position

Balance sheets

€m	30.06.26	31.12.25
Goodwill	73	70
Net non-current assets	271	254
Right-of-use assets	64	66
Net inventory	590	569
Net trade receivables	274	186
Other assets	99	98
Cash & cash equivalents	179	179
Total assets	**1,550**	**1,421**
Shareholders' equity	677	654
Provisions (including provisions for employee benefit obligations)	77	79
Trade payables	299	217
Borrowings	322	319
Other liabilities	102	78
Lease liabilities	72	74
Total equity and liabilities	**1,550**	**1,421**

Working capital

Operating working capital amounted to €565 million (30.3% of sales), compared to €537 million at 2025 year-end (29.2% of sales), with inventories up by €21 million over the semester (€590 million at the end of June 2026 compared to €569 million at 2025 year-end).

Operating working capital includes a provision of around €5 million for the European Carbon Border Adjustment Mechanism (CBAM). Having come into force in early 2026, the tax rules have only been partly defined by the regulator to date. Consequently, while the Group's subsidiaries concerned by this mechanism are seeking to gradually include this charge into their selling prices, the amount can only be estimated at this stage. This tax will be paid for the first time in 2027.

€m	30.06.26	31.12.25	Variations
Net inventory	590	569	+21
Days sales inventory[1]	*187*	*189*	
Net trade receivables	274	186	+89
Days sales outstanding	*49*	*49*	
Trade payables	(299)	(217)	-82
Days payables outstanding	*61*	*63*	
Net operating working capital	**565**	**537**	**+28**
% of sales[1]	*30.3%*	*29.2%*	
Other receivables / payables excluding taxes and financial items	(42)	(25)	
Working capital excluding taxes and financial items	**523**	**512**	+10
Consolidation and other changes		13	
Working capital before taxes and financial items and adjusted for other changes	**523**	**525**[2]	-3
% of sales[1]	*28.0%*	*28.4%*	

[1] 12 rolling months (including the acquisition of SABATER Fundimol in 2026 over 12 rolling months)

[2] Restated from other variations and perimeter changes

Provisions for contingencies and charges and employee benefit obligations

Provisions for contingencies and charges and employee benefit obligations amounted to €77 million at the end of June 2026, compared to €79 million at 2025 year-end. These provisions consist of:

- provisions for employee benefit obligations (€30 million at the end of June 2026, compared to €32 million at 2025 year-end) mainly related to pension obligations;
- current and non-current provisions (€47 million at the end of June 2026, stable compared to 2025 year-end), mainly relating to contractual commitments (site remediation, etc.), litigation risks, reorganization costs, or even risks of retroactive taxation on certain imports.

Cash-flow and net debt

€m	H1 2026	H1 2025
Operating cash-flow before change in working capital	51	35
Change in working capital	3	14
Cash-flow from operating activities	**54**	**50**
Capital expenditure	(30)	(10)
Asset disposals	6	0
Dividends paid to shareholders of JACQUET METALS SA	-	-
Interest	(8)	(12)
Other movements	(25)	(14)
Change in net debt	**(3)**	**14**
Net debt brought forward	**140**	**175**
Net debt carried forward	**143**	**161**

In H1 2026, the Group generated positive operating cash-flow of €54 million.

In the first half of 2026, capital expenditure amounted to €30 million, mainly related to two real estate acquisitions in Spain, in Zaragoza and Valencia, operated by the IMS group division, and the construction of a distribution center in Chengdu (China) that will enable JACQUET to triple its distribution capacity in that province in the medium term.

“Other movements” notably consist of the purchase price of the acquisition of SABATER Fundimol, rent expenses pursuant to the application of IFRS 16 - Leases (€9 million) as well as the impact of the initial application of the amendment to IFRS 9 - Financial Instruments. The application of this amendment results in a reclassification of assets and liabilities, leading to an increase in net debt and Working capital by €7 million at the opening date and by €8 million at the end of June 2026.

At the end of H1 2026, net debt amounted to €143 million with shareholders’ equity of €677 million, resulting in a net debt to equity ratio (gearing) of 21%, stable compared to 2025 year-end.

€m	30.06.26	31.12.25
Borrowings	321.7	318.8
Cash and cash equivalents	178.9	179.0
Net debt	**142.8**	139.8
Net debt to equity ratio (gearing)	*21.1%*	21.4%

Borrowings

As of June 30, 2026, the Group had €727 million in lines of credit, 44% of which had been used:

€m				Maturity			
	Authorized at 30.06.26	Used at 30.06.26	% used	2026 and indefinite maturity	2027-2028	2029-2030	2031 and beyond
Syndicated revolving loan 2028	160	-	0%	-	-	-	-
Schuldscheindarlehen 2029	72	72	100%	-	-	72	-
Schuldscheindarlehen 2030	80	80	100%	-	-	80	-
Term loans	80	80	100%	14	41	24	1
Other lines of credit	129	35	27%	12	23	-	-
JACQUET METALS SA borrowings	**521**	**267**	**51%**	**26**	**64**	**176**	**1**
Operational lines of credit (letter of credit, etc.)	134	25	19%	20	5	-	-
Factoring	44	1	3%	1	-	-	-
Assets financing (term loans, etc.)	28	28	100%	4	16	4	5
Subsidiaries borrowings	**206**	**55**	**27%**	**25**	**21**	**4**	**5**
Total	**727**	**322**	**44%**	**51**	**85**	**179**	**6**

In addition to the financing shown in the above table, the Group also had €73 million in non-recourse receivable assignment facilities, €44 million of which had been used as of June 30, 2026.

Borrowings by rate:

€m	30.06.26	31.12.25
Fixed rates	76	89
Floating rates	246	230
Total borrowings	**322**	319

Borrowings covenants mainly apply to the following borrowings:

	Syndicated revolving loan 2028	Schuldscheindarlehen 2029	Schuldscheindarlehen 2030
Date of signature	July 2023	February 2024	April 2025
Maturity	July 2028	February 2029	April 2030
Amount	€160 million (unused as of June 30, 2026)	€72 million (fully used)	€80 million (fully used)
Amortization	n.a.	*in fine*	
Guarantee	None		
Change of control clause	JSA must hold at least 37% of JACQUET METALS SA's share capital or voting rights		
Main covenants	Compliance with one of the two ratios: - Net debt to equity ratio (gearing) less than 100%, **or** - Leverage less than 2	Net debt to equity ratio (gearing) less than 100%	

n.a.: Not applicable

As of June 30, 2026, all borrowings covenants were in compliance.

Financial analysts meeting (French language): September 10, 2026 – 11.00 AM CEST

Access

click here

Financial communication schedule

Results as of September 30, 2026	November 4, 2026
2026 annual results	March 2027

Investors and shareholders may obtain complete financial information from the Company's website at: jacquetmetals.com.

JACQUET METALS is a major player in the distribution of special metals.
The Group develops and operates a portfolio of three brands:

JACQUET stainless steel quarto plates - **STAPPERT** stainless steel long products - **IMS group** engineering metals

With a headcount of 3,290 employees, JACQUET METALS has a network of
120 distribution centers in 23 countries in Europe, Asia and North America.

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