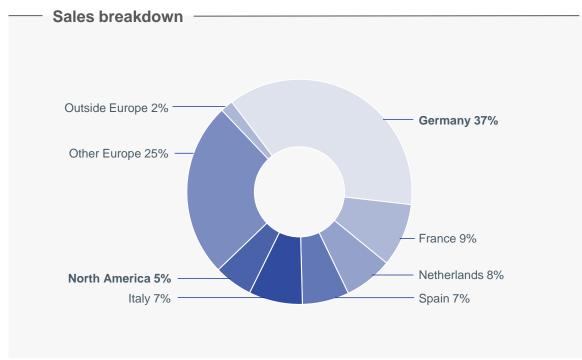




Group overview

Sales LTM: €1.6bn 2,918 employees - 107 distribution centres - 25 countries



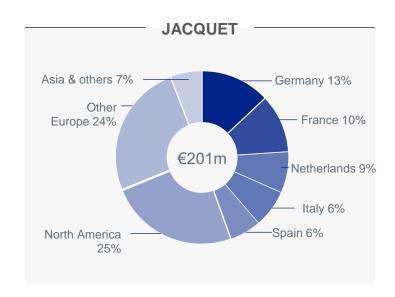


H1 2021 sales breakdown



3 divisions

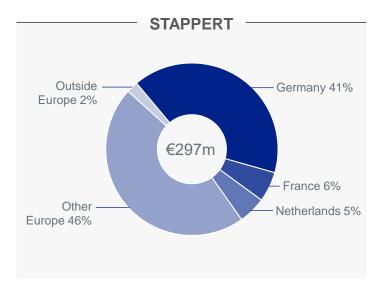
Sales breakdown*



Stainless steel quarto plates

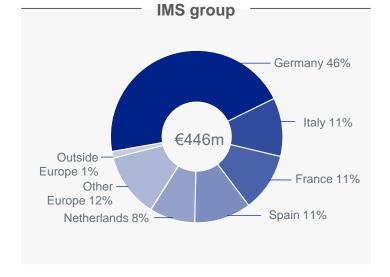


* H1 2021 sales breakdown



Stainless steel long products





Engineering steels





Global situation



Market conditions

- The Group's business and profitability benefited from both a **well oriented demand** with sold volumes increased by +21.7% compared to H1 2020 and the **increase in raw materials prices**.
- Market conditions at the beginning of Q3 stayed in line with the Q2 trend.

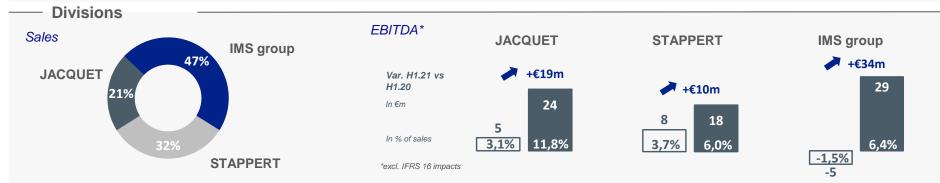


Solid performance in H1 2021

EBITDA €81m / 8.6% *v*s 2.6% in H1.20 **CAPEX €15m**

Net income (Group share) €43m *vs* **€**(15)*m in H*1.20 **Gearing 20%** *vs* 28% at 2020 year-end







Main development markets



USA Germany Italy United Kingdom Asia



JACQUET ITALY (Milan) (1/2)

Operational since September 2021





JACQUET ITALY (Milan) (2/2)

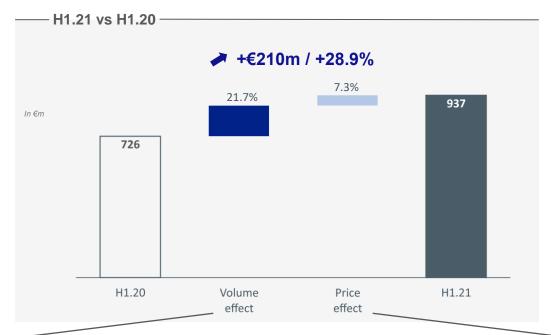
Operational since September 2021

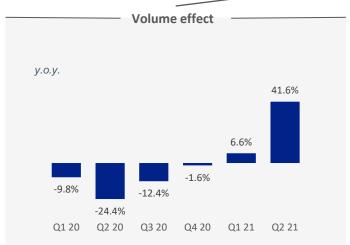






Sales

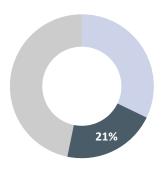


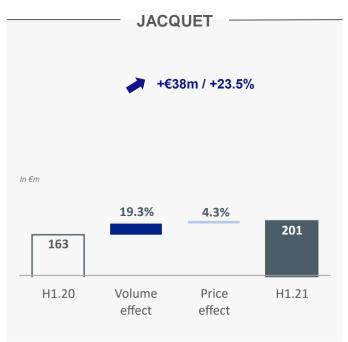


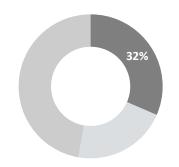


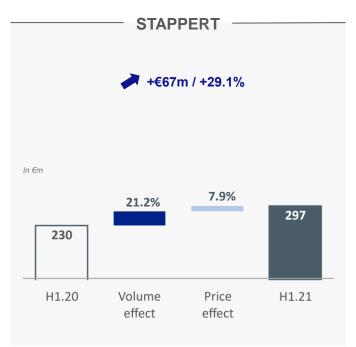


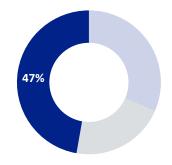
Sales by division

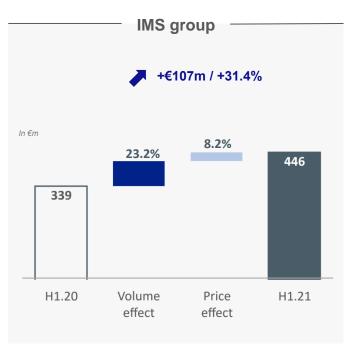








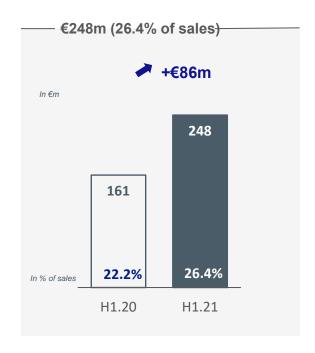


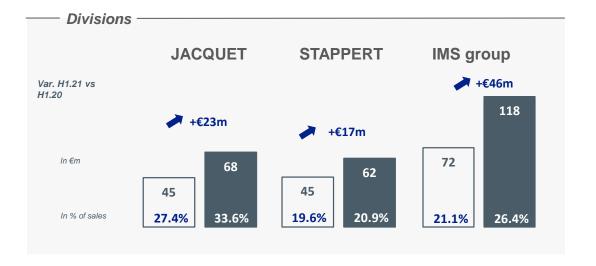




Gross margin

26.4% vs 22.2% in H1.20

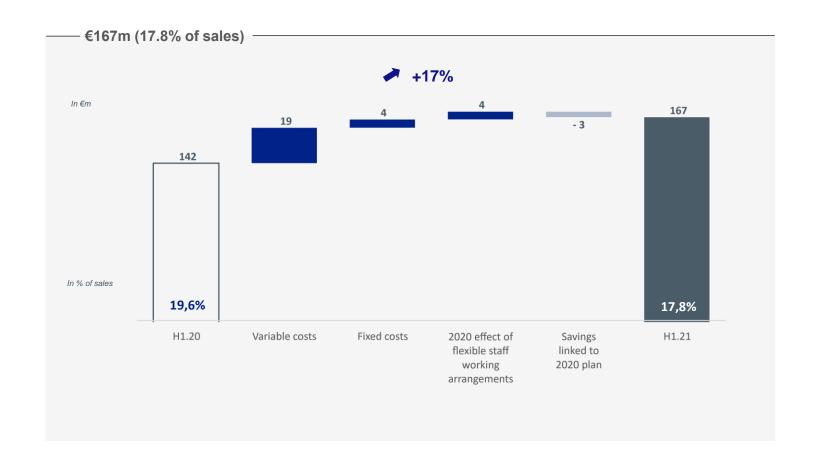






Current operating expenses (EBITDA)

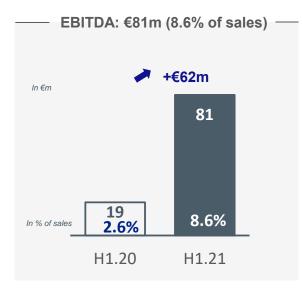
+17% vs H1.20



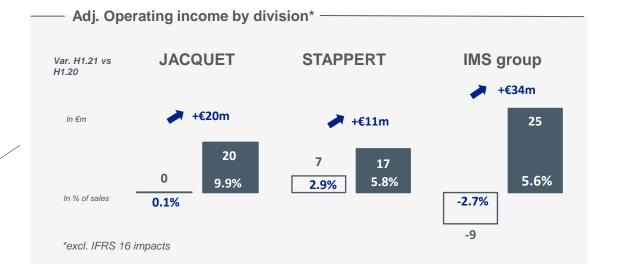


Operating margins

EBITDA 8.6% of sales vs 2.6% in H1.20









Income statement

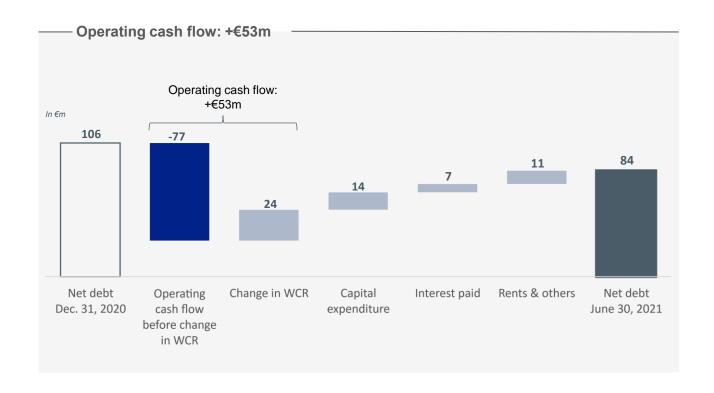
Net income (Group share) €43.4m

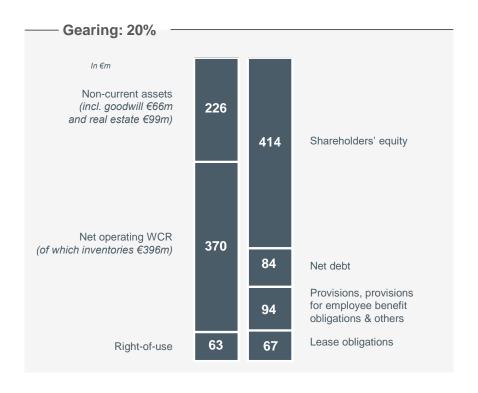
Net income / (loss) (Group share)	(15.2)	43.4
Minority interests	(0.9)	(2.8)
Income tax rate	3.2%	-16.1%
Corporate income tax	(0.4)	(8.9)
Net financial expense	(6.4)	(6.2)
Operating income / (loss)	(7.5)	61.3
Non-recurring items and gains on disposals	(4.5)	(2.3)
In % of sales	-0.4%	6.8%
Adjusted operating income / (loss)	(3.0)	63.6
In % of sales	2.6%	8.6%
EBITDA	19.1	81.0
Sales	726.5	936.7
In €m	H1.20	H1.21



Cash flow / Balance sheet as of June 30st, 2021

Solid financial position







Borrowings as of June 30, 2021

Solid financial position

Group hold €319m of cash and €712m of lines of credit, 56% of which were used.

Maturity extended by a year to June 2024

> New €150m five-year SSD repayable at maturity (July 2026)

In €m	Authorized at 30.06.2021	Used at 30.06.2021	% Used
Syndicated revolving loan 2024	125.0	-	0%
Schuldscheindarlehen 2023	150.0	150.0	100%
Schuldscheindarlehen 2024-2025	70.0	70.0	100%
Term loans	103.1	103.1	100%
Other lines of credit	84.5	21.7	26%
Borrowings JACQUET METALS SA	532.6	344.7	65%
Operational lines of credit (letter of credit, etc)	121.6	29.8	24%
Factoring	31.1	0.8	2%
Asset financing (term loans, etc)	27.2	27.2	100%
Borrowings subsidiaries	179.9	57.7	32%
Total	712.4	402.5	56%





Positioning

Commodities steel market 94%

Typology:

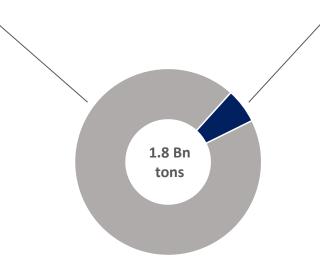
Large volume

"Volumes" strategy

Players:

Aperam

Kloeckner



Specialty steel market 6% -

Typology:

Targeted application

"Margin" strategy

Players:

Amari Metal

Ta Chen International

JACQUET METALS





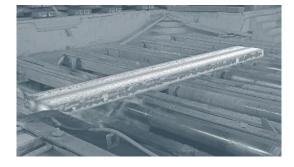


Added value

Suppliers

20 specialty steels producers ± 50% of purchases

Delivery time from 2 to 12 months



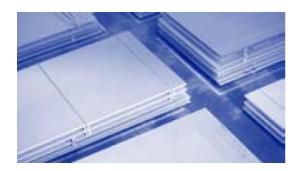
JACQUET METALS

Purchasing prices

Storage of specialty steels

Managing price fluctuations

Services & Logistics



Clients -

60,000 customers

Average invoice < €3,000

Delivery time ± 1 week





Sectors

Stainless steel

Quarto plates

JACQUET



Long products

STAPPERT



Chemistry
Agri-food industry
Gas treatment and storage
Pharmaceutical industry
Environment
Energy

Engineering steel

IMS group



Machining plants
General mechanics
Transportation (railway sector, heavy goods vehicles, etc.)
Energy (wind turbines, etc.)
Farm equipment



Income statement

€m	H1.20	H1.21
Sales	726	937
Gross margin	161	248
In % of sales	22.2%	26.4%
Operating expenses	(142)	(167)
Net depreciation and amortization	(18)	(18)
Net provisions	(9)	(2)
Gain on disposals of non-current assets	0	0
Operating income / (loss)	(7)	61
Net financial expense	(6)	(6)
Income before tax	(14)	55
Corporate income tax	(0)	(9)
Consolidated net income / (loss)	(14)	46
Net income / (loss) (Group share)	(15)	43
Earnings per share in circulation (€)	(0.65)	1.88



Balance sheet

€m	31.12.20	31.06.21
Goodwill	66	66
Net non-current assets	154	160
Right-of-use assets	70	63
Net inventory	368	396
Net trade receivables	135	228
Other assets	91	105
Cash	333	319
Total assets	1,217	1,337
Shareholders' equity	373	414
Provisions (incl. provisions for employee benefit obligations)	96	96
Trade payables	171	254
Borrowings	439	402
Other liabilities	64	104
Lease liabilities	73	67
Total equity and liabilities	1,217	1,337



Stock market and shareholder structure

		30.06.2021
Number of shares at end of period	Shares	23,022,739
Market capitalization at end of period	€k	448,943
High	€	23.40
Low	€	13.44
Price at end of period	€	19.50
Average daily trading volume	Shares	23,623
Average daily traded capital	€	451,991

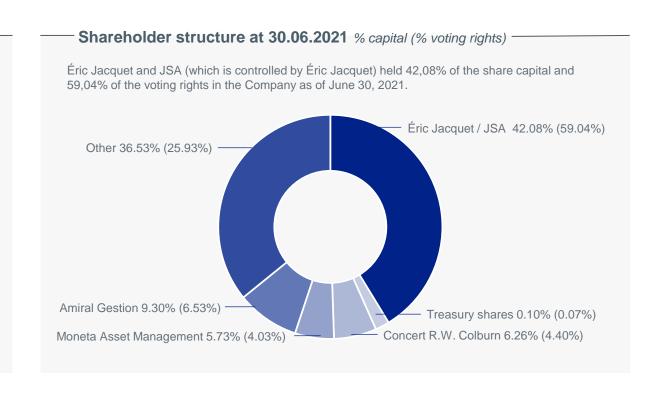
Euronext Paris

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