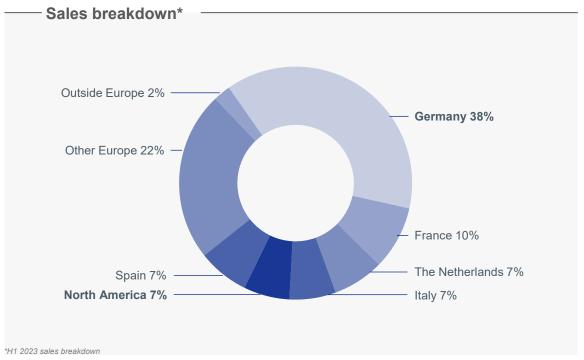




Group overview

Sales LTM: €2.5bn 3,126 employees - 111 distribution centers - 24 countries



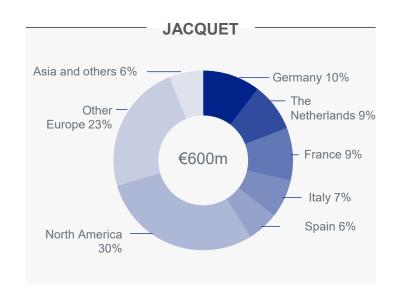






3 divisions

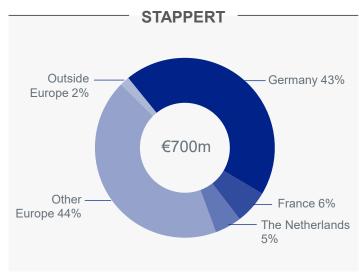
Sales breakdown*



Stainless steel quarto plates



* LTM sales and H1 2023 sales breakdown



Stainless steel long products



tainless steel leng products



Engineering steels





Environmental Responsibility



Inzersdorf, Austria (commissioned in 2023)





Governance: operational CSR (Corporate Social Responsibility) committee

Carbon footprint*: the energy consumption of the Group's distribution centers accounts for 1.2% of the total emissions











Upstream activities **97.8%**Production 94.1%
Transport 3.7%

Group Activities **1.2%**Distribution centers

Downstream activities **1%**Transport

Promotion of renewable energy / solar panels

- > 8,000 sqm commissioned between 2018 and 2022
- ± 10,000 sqm planed in 2023

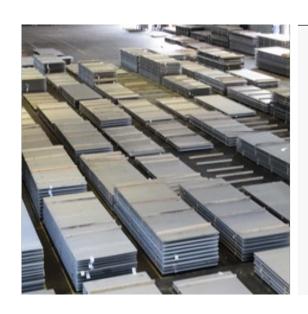
Recycling and circular economy

75% of Group's supplies come from recycled steels (manufacturing process with electricity) Systematic recovery and recycling of metal scraps and consumables

*Data as of December 31, 2022



2023 Highlights



Market conditions

Demand: Widespread slowdown, notably in Germany

Volumes distributed

y.o.y.

Q1.23 Q2.23

Price: Intensification of the decrease from the 2nd quarter

Sales price

Sequential

y.o.y.

-13.1%

Q1.23 Q2.23





Performance

Strong cash flow generation

Strengthening of the financial structure

Sales **€1,270m / -14.2%** vs €1,480m in H1.22 **Operating cash flow**

€134m

EBITDA €100m / 7.9% Gearing

23% vs 35% at 2022 year-end



Organic growth

Ongoing projects 2024 – 2026



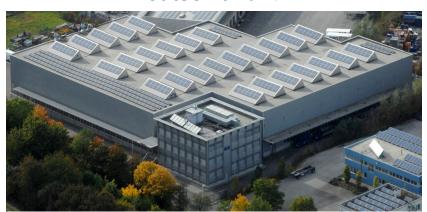








JACQUET **Deutschland** 2024









External growth

2023 acquisitions



1st establishment in Italy early 2023



Aluminum distribution
June 2023



Strengthening in Central and Eastern Europe

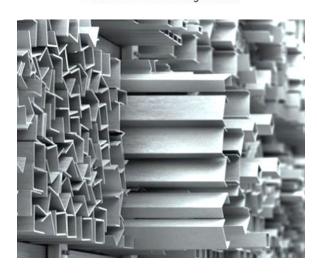
4th quarter 2023

Δ DELTA ACCIAI



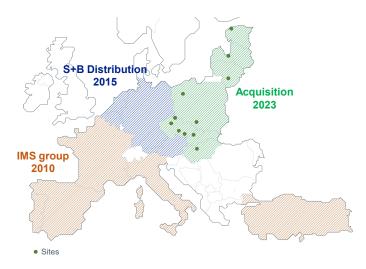
2 distribution centers (Turin and Milan)





1 distribution center (Stuttgart)



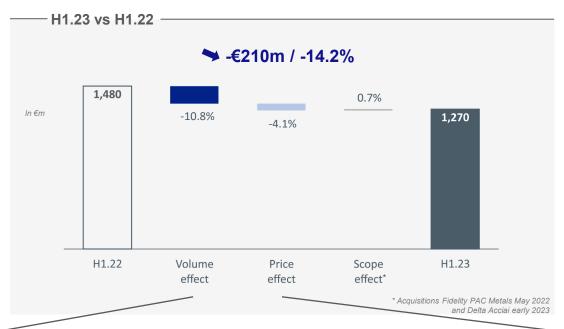


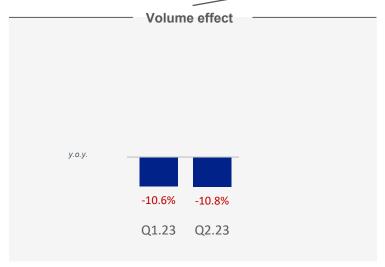
11 distribution centers

(4 in the Czech Republic, 2 in Poland, 1 in Slovakia, 1 in Hungary, 1 in Lithuania, 1 in Estonia and 1 in Latvia)



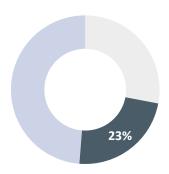
Sales

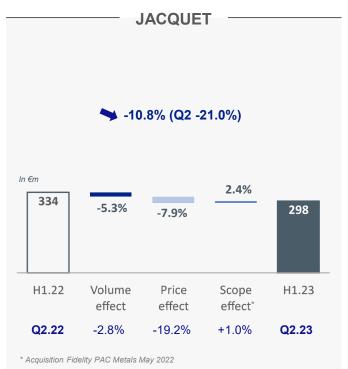


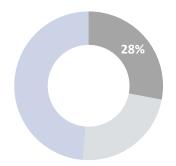




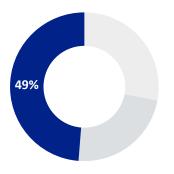
Sales by division







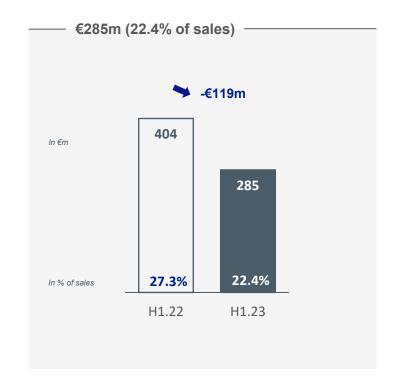


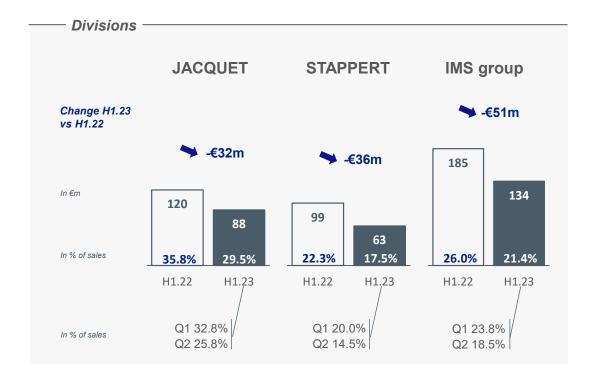






Gross margin

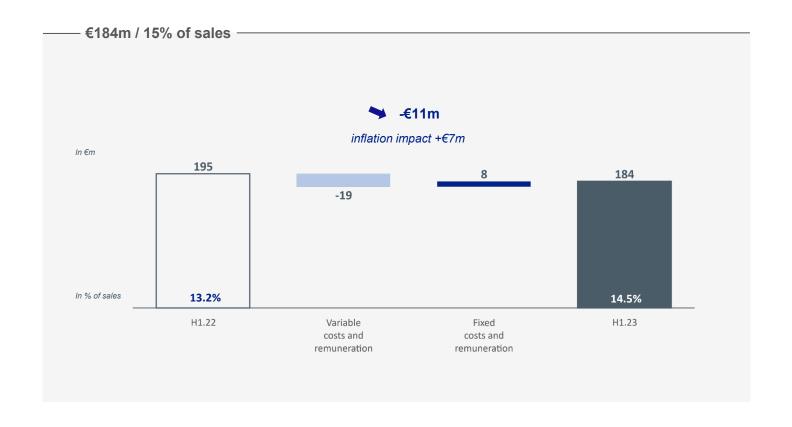






Current operating expenses

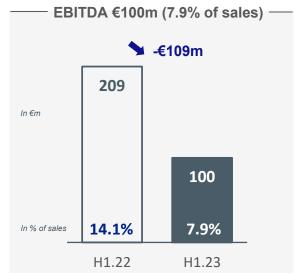
excluding depreciation and amortization and provisions

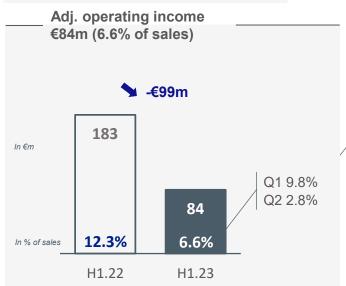


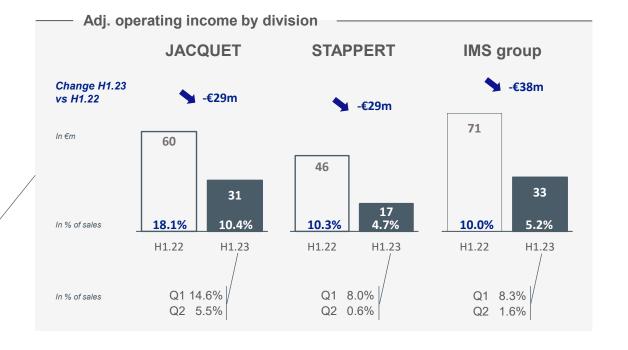


Operating margins

EBITDA 7.9% of sales vs 14.1% in H1.22









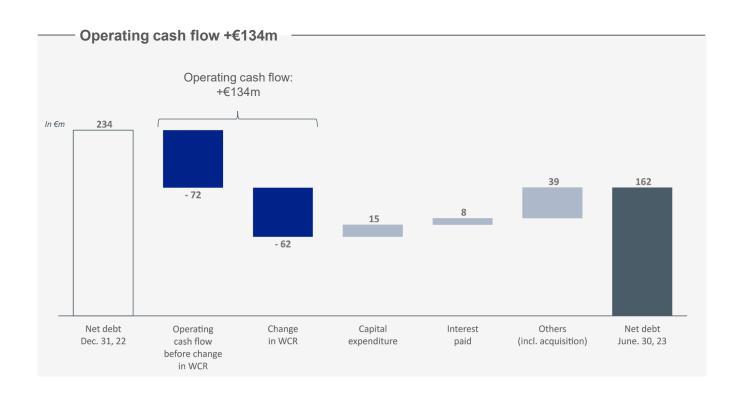
Income statement

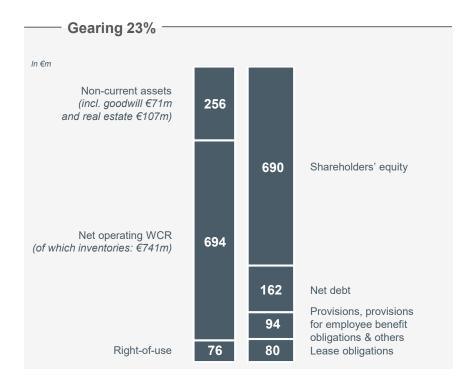
Net income (Group share) €49m

In €m	H1.22	H1.23
Sales	1,480	1,270
EBITDA	208.9	100.5
in % of sales	14.1%	7.9%
Adjusted operating income	182.8	83.9
in % of sales	12.3%	6.6%
Non-recurring items and gains on disposals	(4.2)	0.2
Operating income	178.6	84.2
Financial result	(7.3)	(9.5)
Corporate income tax	(38.3)	(22.3)
Income tax rate	22.4%	29.9%
Minority interests	(7.2)	(3.1)
Net income (Group share)	125.8	49.2



Cash flow / Balance sheet as of June 30th, 2023







Borrowings as of June 30th, 2023

The Group had €266m in cash and €813m in lines of credit, 53% of which had been used

As of June 30th, 2023, all borrowings covenants were in compliance

							Maturity
In €m	Authorized at 30.06.2023	Used at 30.06.2023	% used	2023	2024- 2025	2026- 2027 :	2028 and beyond
Syndicated revolving loan June 2024	125	-	0%	-	-	-	-
Schuldscheindarlehen December 2024	70	70	100%	-	70	-	-
Schuldscheindarlehen July 2026	150	150	100%	-	-	150	-
Term loans	83	83	100%	15	45	20	3
Other lines of credit	125	33	27%	31	2	-	-
Borrowings JACQUET METALS SA	554	337	61%	47	117	170	3
Operational lines of credit (letters of credit, etc)	173	44	25%	40	4	-	-
Factoring	40	0	1%	0	-	-	-
Asset financing (term loans, etc)	46	46	100%	3	13	16	14
Borrowings subsidiaries	259	91	35%	43	18	16	14
Total	813	427	53%	89	135	187	17

In July 2023, the financing structure was strengthened with the implementation of a **new €160 million syndicated loan** maturing in 3 years (July 2026), replacing the previous €125 million syndicated loan





Sectors

Stainless steel

_____ STAPPERT

Quarto plates

JACQUET



Long products



Chemistry
Agri-food industry
Gas treatment and storage
Pharmaceutical industry
Environment
Energy

Engineering steel

IMS group



Fabricated metal products
Machinery & equipment
Transportation
Energy (wind turbines, etc.)

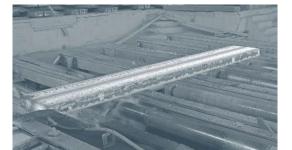


Added value

Suppliers

20 suppliers: ± 50% of purchases

Delivery time: 2 to 12 months



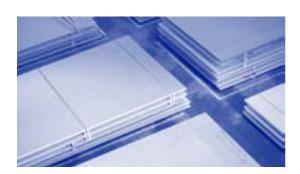
JACQUET METALS

Purchase prices

Storage of special metals

Managing price fluctuations

Finishing services



Customers -

60,000 customers

Average invoice < €3,000

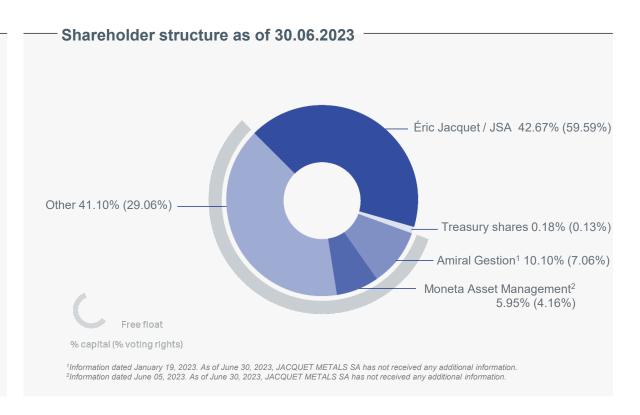
Delivery time ± 1 week





Stock market information and shareholder structure

		30.06.2023 6 months
Number of shares at end of period	shares	22,707,209
Market capitalization at end of period	€k	431,437
High	€	20.05
Low	€	16.84
Price at end of period	€	19.00
Average daily trading volume	shares	15,178
Average daily traded capital	€	276,231
Euronext Paris	JCQ	





Income statement

H1.22	H1.23
1,480	1,270
404	285
27.3%	22.4%
(195)	(184)
(19)	(20)
(12)	3
0	0
179	84
(7)	(10)
171	75
(38)	(22)
133	52
126	49
5.47	2.17
	1,480 404 27.3% (195) (19) (12) 0 179 (7) 171 (38) 133 126



Balance sheet

In €m	31.12.22	30.06.23
Goodwill	67	71
Net non-current assets	178	185
Right-of-use assets	75	76
Net inventory	780	741
Net trade receivables	218	263
Other assets	146	142
Cash & cash equivalents	254	266
Total assets	1,719	1,743
Shareholders' equity	675	690
Provisions (incl. provisions for employee benefit obligations)	100	96
Trade payables	252	310
Borrowings	488	427
Other liabilities	127	139
Lease liabilities	78	80
Total equity and liabilities	1,719	1,743





Euronext Paris ISIN : FR0000033904

